

February 8, 2021

Dear Carroll Parents:

The Board of Trustees of the Carroll School has set tuition for the 2021-2022 school year at \$57,050. I want Carroll parents to know that the Board of Trustees works carefully each year to find a balance among tuition levels, faculty compensation, financial assistance, and expense controls. The Board of Trustees works through many scenarios to determine the right balance between program and tuition. Carroll's major, strategic priorities are well represented in its annual budget. In fact, we work from those priorities to create the budget. The absolute truth is that running a school with a 3:1 student to teacher ratio is an expensive enterprise. In a year in which education was defined and limited by the pandemic, budget planning was particularly complex. Nonetheless, the Board believes this tuition level is warranted because of the depth and value of a Carroll School education.

During the 2020-2021 school year, Carroll teachers and tutors delivered direct instruction to Carroll children every school day-- without exception. To accomplish this, we decreased the size of our language focus areas (tutorials), created tight advisories and homerooms, provided executive functioning programming at the end of each day, and redoubled our efforts to give each child what they most need. There were limitations, to be sure, imposed by physical distancing and health measures, yet Carroll teachers and tutors got more skilled each month in meeting their students' needs.

We learned an enormous amount this year about providing customized education during a global pandemic. As we plan for the 2021-2022 school year, we expect to be able to run a far more typical version of Carroll School than during this current year. We will take the best aspects of the current plan, weave those features into the more typical Carroll program, and construct the best version of Carroll that continues to keep our community healthy while delivering an extraordinary education for children with language based learning difficulties: focused reading and language remediation, skills-based homogenous math classes, cognitive development, data-informed instruction, progress monitoring, frequent communication with parents regarding student progress, social-emotional learning opportunities, dyslexic advantage activities, strong content instruction, and enhancement of each child's self-concept.

As in prior years, families will complete an electronic version of the enrollment agreement in the Aspen Parent Portal. Please complete and electronically sign the online enrollment agreement and submit your non-refundable deposit directly to Smart Tuition by March 1, 2021 in order to secure your child's spot for fall 2021.

If you have questions, please see below for contact information:

- ☐ Completion of online enrollment agreement: techsupport@carrollschool.org
- Billing and payment of tuition and/or the tuition insurance plan: businessoffice@carrollschool.org

Sincerely,

Stephen M. Wilkins Head of School

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